

Economy Growing, But Challenges Remain





Navigating Our VUCA World



Volatility
Uncertainty
Complexity
Ambiguity

Challenges can be opportunities

Ever-changing Competitive Marketplace



Creativity Innovation New technology Price risk well **Adaptability** Flexibility **Productivity Diversity** Think globally

Global Outlook Improves



Europe recovering

China soft landing

US among strongest in G7

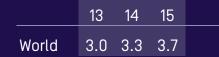
Still suffering from post-traumatic stress of the financial crisis

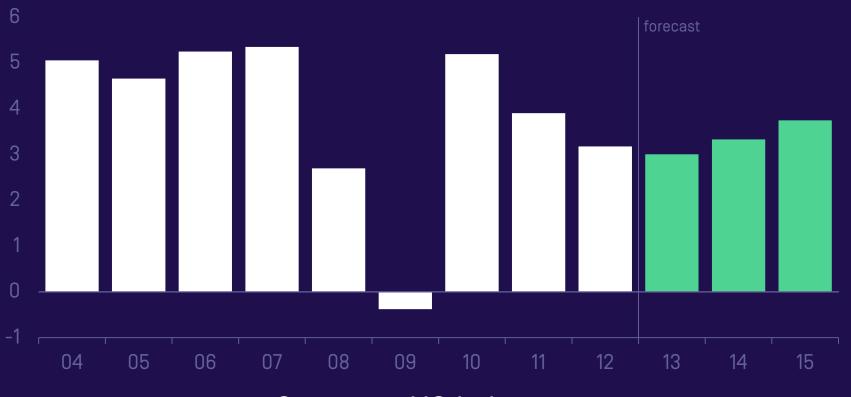


Global Growth Edges Upward

[year/year % change]







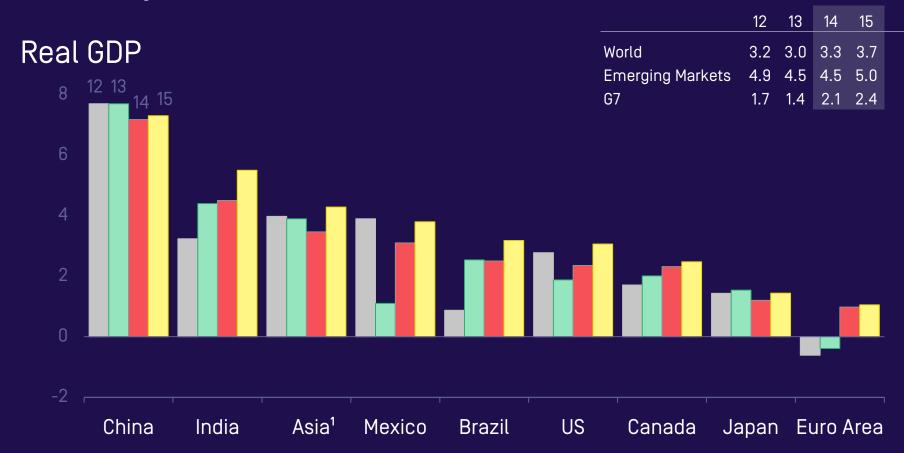
Stronger US is key

forecast = BMO Capital Markets forecasts



Global Growth: Moderate Pick-up

[annual % chng]



Emerging Economies' Manufacturing Activity Cools

Sherry Cooper Assoc.

2015

7.3

5.3

3.8

Industrial Production [year/year % change]



forecast = BMO Capital Markets for China, using Bloomberg forecast for India and Mexico



Major Factors Impacting US



Fiscal Tightening
Taxes
Spending

Consumer Confidence

Slow Job Growth

Boom in Shale Energy

Auto Sector Strong

Housing Recovery Began

Export Growth

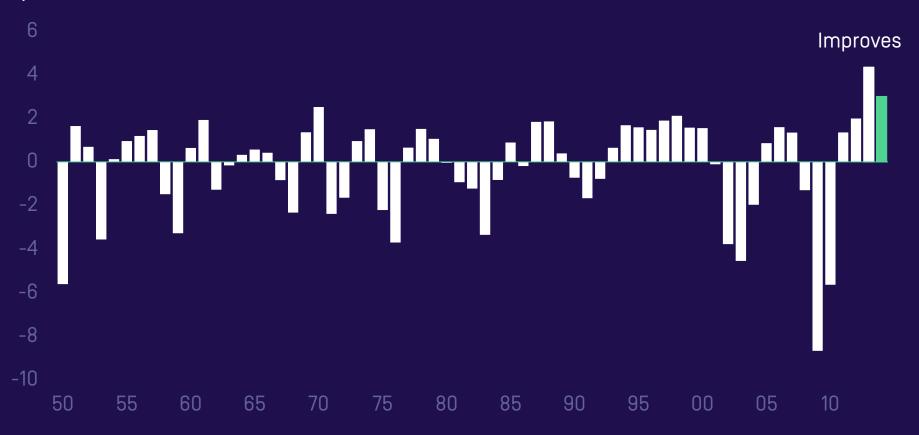
Reshoring

Wealth Effects



Fiscal Tightening

United States: 2-year Change in Federal Budget Balance (percent of GDP)



Huge Improvement, but Drag on Economy

Sources: CBO, OMB 2014 = OMB Estimate



US Growth Moves to 3% Range

United States [% change]



Energy production
Record stock market
Consumer spending
Monetary ease

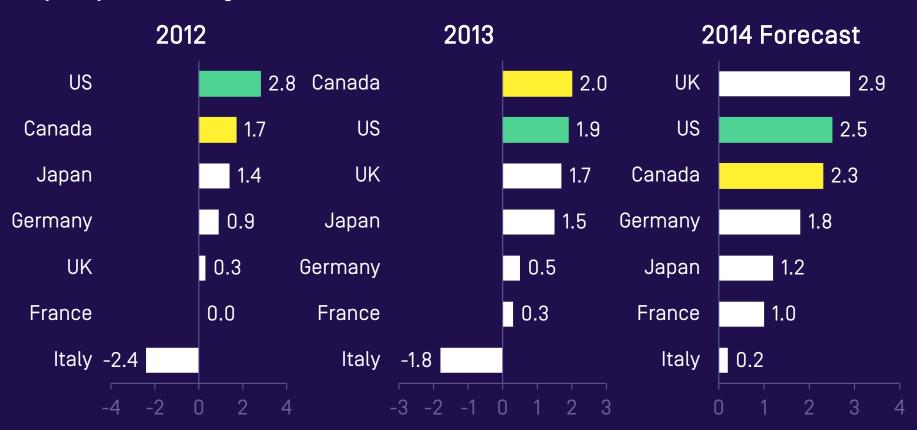
Long-term jobless and still a drag

forecast = BMO Capital Markets forecasts



North America Outperforms

Real GDP: G7 Countries [year/year % change]



Fiscal Austerity Weighs on Europe

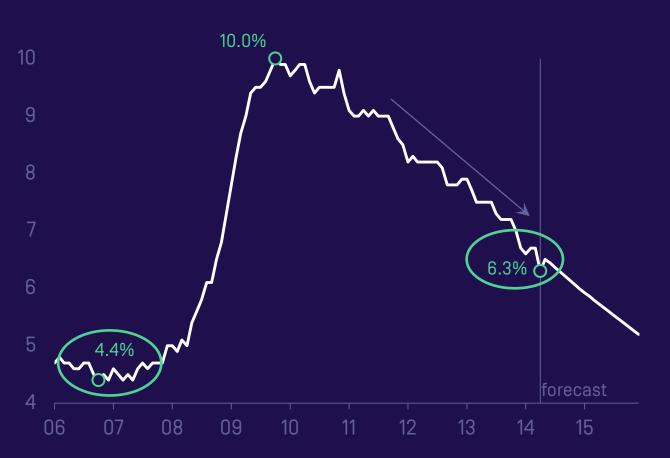
Source: Forecast by BMO Nesbitt Burns Economics



Jobless Rate Falls

United States: Unemployment Rate

(percent)

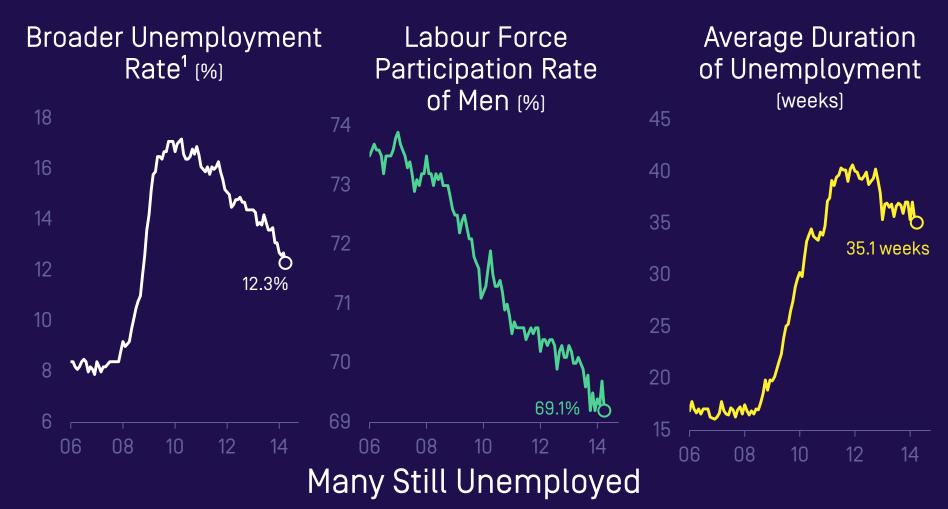


Greece	26.5
Spain	25.3
Portugal	15.2
Italy	12.7
Ireland	11.8
France	10.4
UK	6.7
Canada	6.9
US	6.3
Australia	5.8
Germany	5.1
Japan	3.6



Long-Term Unemployed Still Waiting

United States



¹ Comprehensive measure



When Will We See Full Employment?

United States (percent)

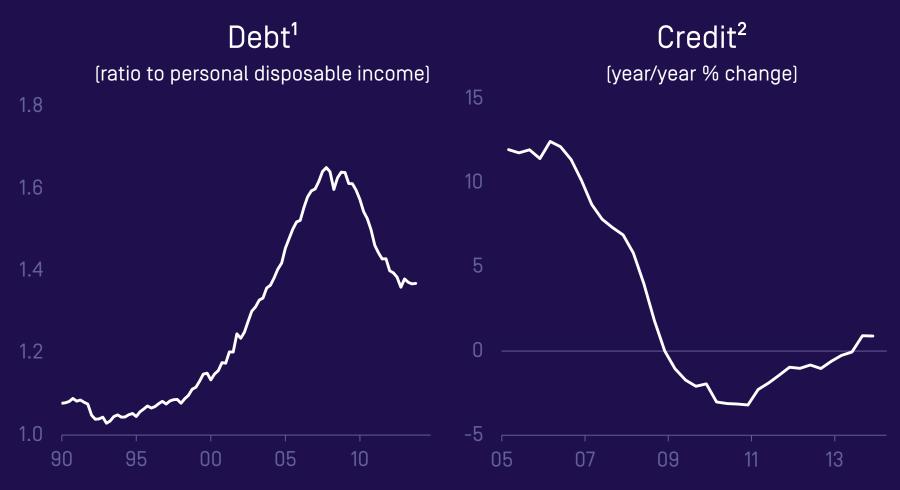


Employment/Population Ratio



Household Debt Burden Down

United States: Households



¹ Includes households, non-profits and unincorporated businesses

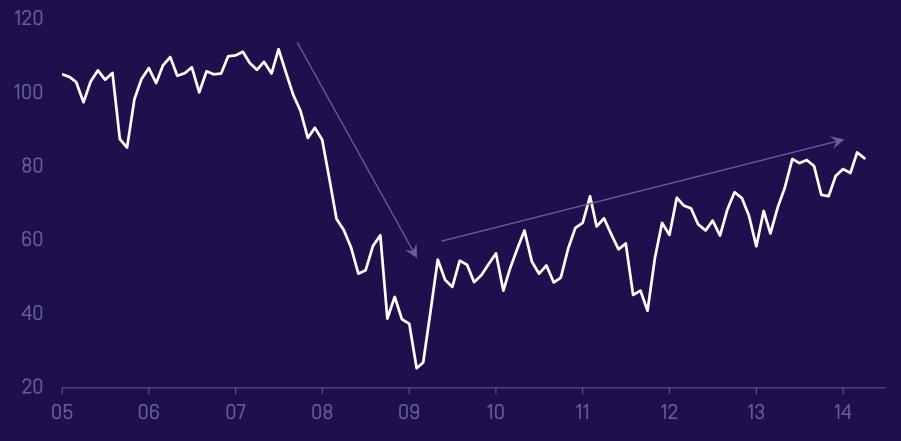
² Consumer credit and residential mortgages only



Consumer Confidence On the March ...

United States: Conference Board Consumer Confidence

[seasonally adjusted: 1985 = 100]

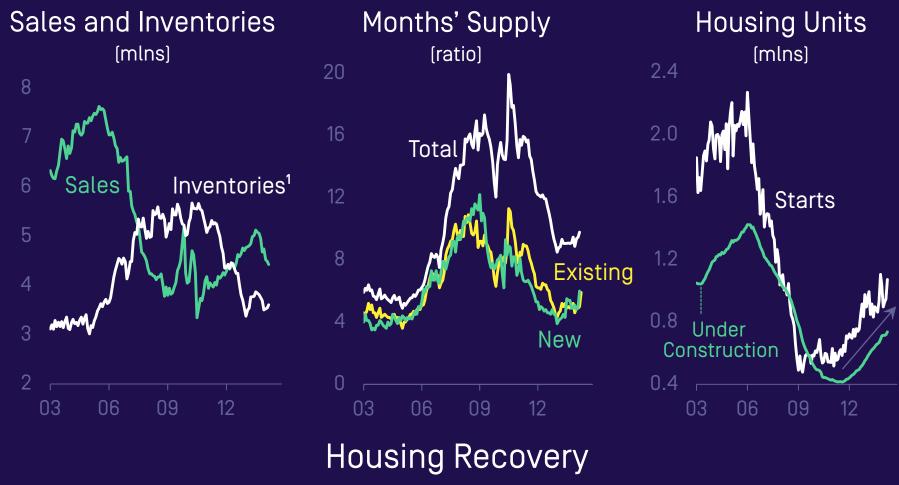


... But Nowhere Near as Strong as Before the Crisis



Kickstarting the Housing-Jobs Cycle

United States: Homes

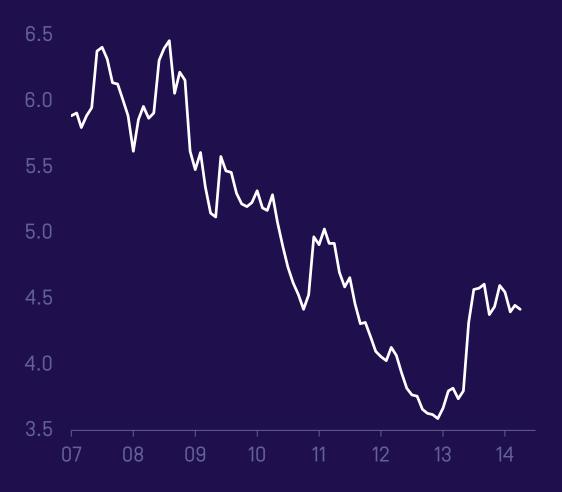


¹ (not seasonally adjusted) include new and existing homes available for sale, and homes in foreclosure



Mortgage Rates Rising

United States: 30-year Fixed Mortgage Rate [percent]

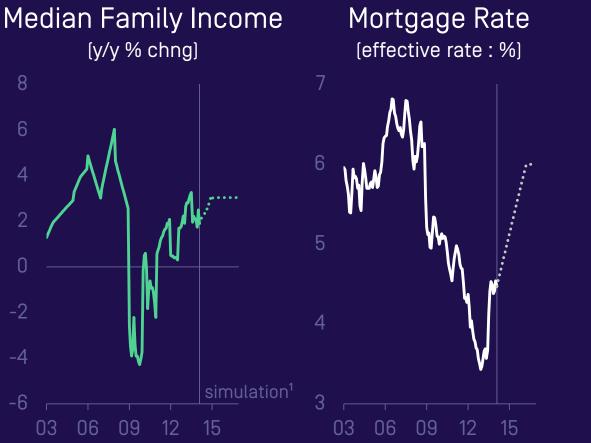


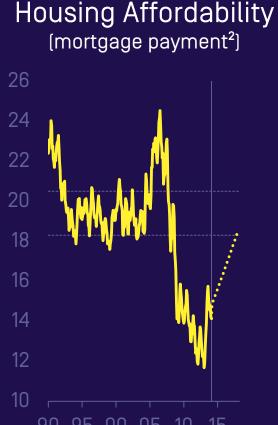
First-time buyers 43% max debt servicing ratio



US Housing Recovery vs The Fed

United States





BMO Capital Markets simulations Affordability: ² (% of median income), horizontal lines = pre-bubble range

Financial Markets



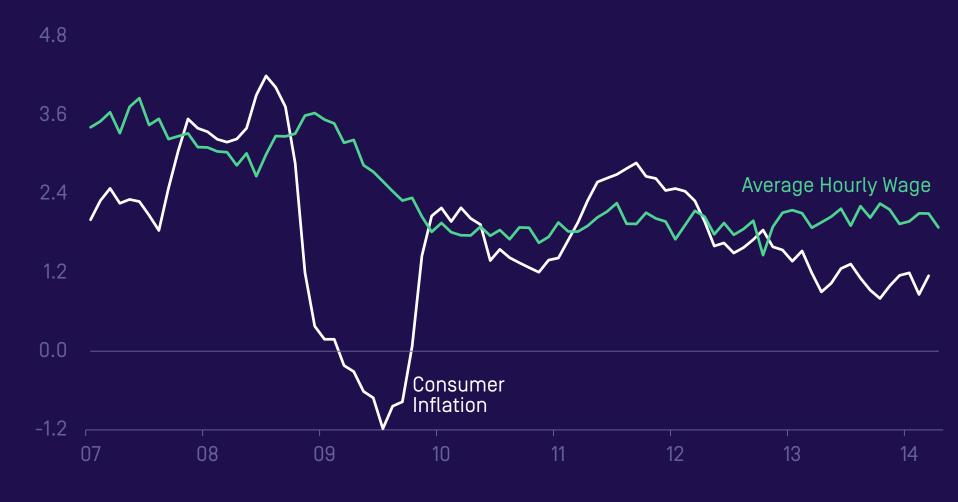
Fed tapers

Fed rate hike summer 2015 Interest rates edging higher US stocks perform well



Tepid Wage Growth – A Still Fragile Economy

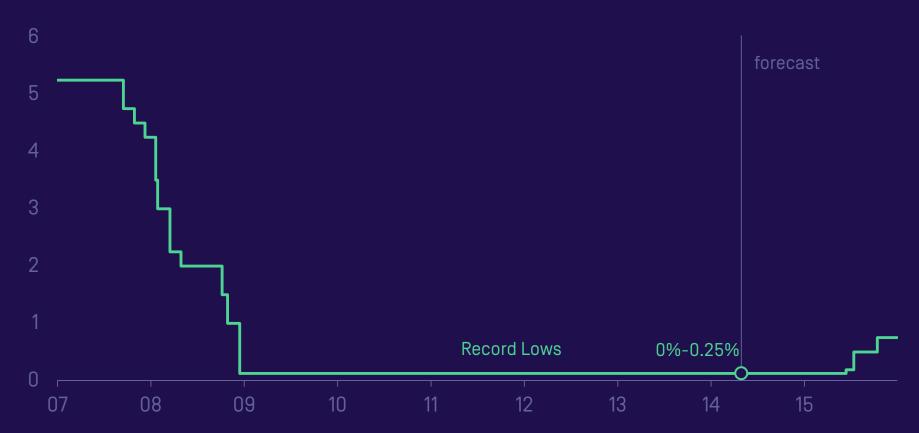
United States [year/year % change]





Fed Tapers

United States: Overnight Rate (percent: as of May 1, 2014)



Fed Commits to Low Rates Until Inflation Trends Upward

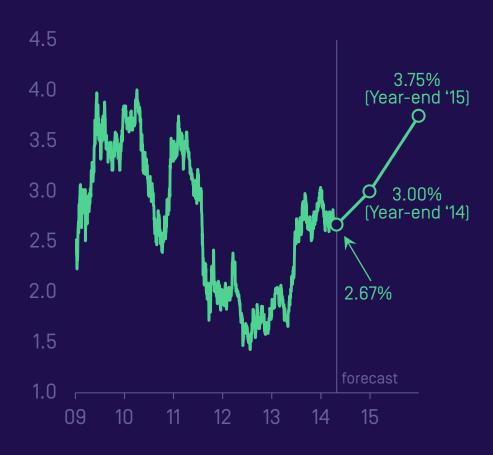
forecast = BMO Capital Markets forecasts



Long Yields Rising from Extreme Lows

United States: 10-year Treasury Note

(percent: as of April 30, 2014



Stronger US growth
Fed tapers, end QE by 2015
Low inflation keeps rate rise
modest

forecast = BMO Capital Markets forecasts

Current 2.4

Dividend Yield

S&P 500

Stocks Volatile



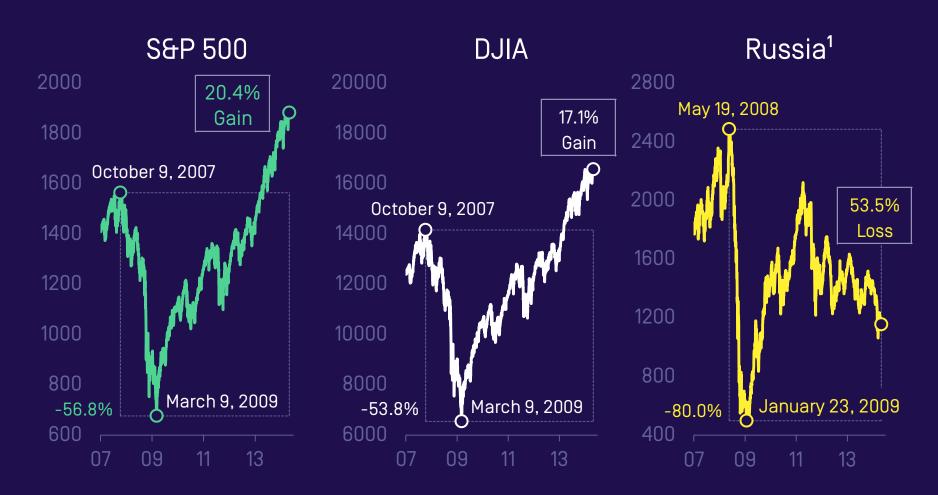
Financial Market Returns (as of May 14, 2014: % change)

	A Year	2014
Stocks	Ago	Y-T-D
S&P 500	15.7	2.2
DJIA	16.1	0.2
Nasdaq	14.7	-1.8
Bonds		
US Treasuries	-1.0	5.5
Corporate Bonds	0.4	4.8
Commodities		
CRB Index	-2.5	9.6
Gold	-13.5	8.4
Oil (Brent Crude)	-6.5	-0.1

Dividends Matter

US Stocks Gain, Russian Stocks Lose

(as of April 30, 2014)



¹ Russian Trading System Stock Exchange



Economy Growing, But Challenges Remain

